

THE NATHAN CUMMINGS FOUNDATION

Financial Statements

For the Years Ended December 31, 2025 and 2024

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Independent Auditor's Report

**To the Board of Directors
The Nathan Cummings Foundation
New York, New York**

Opinion

We have audited the financial statements of The Nathan Cummings Foundation (the Foundation), which comprise the statements of financial position as of December 31, 2025 and 2024, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as of December 31, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.



T: 425-454-4919
T: 800-504-8747
F: 425-454-4620

555 110th Ave NE
Suite 700
Bellevue, WA
98004

clarknuber.com

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Clark Nuber P.S.

Certified Public Accountants
September 24, 2026

THE NATHAN CUMMINGS FOUNDATION

Statements of Financial Position December 31, 2025 and 2024

	2025	2024
Assets:		
Cash and cash equivalents	\$ -	\$ 137
Prepaid expenses and deposits	344,784	627,973
Investment interest and dividends receivable	3,750	137,901
Investments (Note 3)	506,391,477	473,177,028
Program-related investments (Note 3)	4,353,159	1,375,000
Furniture and equipment, net (Note 4)	760,232	961,138
Operating lease right-of-use asset, net (Note 7)	5,515,054	6,271,961
Total Assets	<u>\$517,368,456</u>	<u>\$482,551,138</u>
Liabilities and Net Assets		
Liabilities:		
Accounts payable and accrued expenses	\$ 1,445,192	\$ 1,698,790
Grant commitments (Note 5)	3,096,500	4,250,000
Operating lease liability, net (Note 7)	6,101,271	6,897,429
Excise tax liability (Note 2)	1,620,015	1,034,544
Postretirement benefits obligation (Note 8)	2,229,732	1,938,546
Total Liabilities	<u>14,492,710</u>	<u>15,819,309</u>
Net Assets:		
Without donor restrictions	<u>502,875,746</u>	<u>466,731,829</u>
Total Liabilities and Net Assets	<u>\$517,368,456</u>	<u>\$482,551,138</u>

See accompanying notes.

THE NATHAN CUMMINGS FOUNDATION

**Statements of Activities and Changes in Net Assets
For the Years Ended December 31, 2025 and 2024**

	<u>2025</u>	<u>2024</u>
Operating Activity		
Return on investments, net	\$ 58,661,931	\$ 35,719,772
Expenses:		
Program-		
Grants	13,509,710	18,244,500
Other program	<u>2,602,237</u>	<u>2,362,744</u>
Total program	16,111,947	20,607,244
Management and general	<u>6,114,881</u>	<u>5,272,184</u>
Total Expenses	<u>22,226,828</u>	<u>25,879,428</u>
Change in Net Assets Without Donor Restrictions From Operations	36,435,103	9,840,344
Nonoperating Activity		
Postretirement benefit obligation adjustment	<u>(291,186)</u>	<u>518,579</u>
Change in Net Assets Without Donor Restrictions	36,143,917	10,358,923
Net assets without donor restrictions, beginning of year	<u>466,731,829</u>	<u>456,372,906</u>
Net Assets Without Donor Restrictions, End of Year	<u>\$ 502,875,746</u>	<u>\$ 466,731,829</u>

See accompanying notes.

THE NATHAN CUMMINGS FOUNDATION

Statements of Functional Expenses For the Years Ended December 31, 2025 and 2024

	Program	Management and General	2025 Total
Grants	\$ 13,509,710	\$ -	\$ 13,509,710
Salaries and benefits	1,701,443	3,409,885	5,111,328
Professional and consulting fees	316,169	1,381,020	1,697,189
Occupancy costs	442,637	362,277	804,914
Meetings and engagement	139,894	562,580	702,474
Depreciation and amortization	-	200,906	200,906
Software, equipment, and supplies	2,094	198,213	200,307
Total Expenses	\$ 16,111,947	\$ 6,114,881	\$ 22,226,828

	Program	Management and General	2024 Total
Grants	\$ 18,244,500	\$ -	\$ 18,244,500
Salaries and benefits	1,381,642	3,091,465	4,473,107
Professional and consulting fees	527,255	944,192	1,471,447
Occupancy costs	377,479	484,646	862,125
Meetings and engagement	75,449	409,685	485,134
Depreciation and amortization	-	228,289	228,289
Software, equipment, and supplies	919	113,907	114,826
Total Expenses	\$ 20,607,244	\$ 5,272,184	\$ 25,879,428

See accompanying notes.

THE NATHAN CUMMINGS FOUNDATION

Statements of Cash Flows

For the Years Ended December 31, 2025 and 2024

	2025	2024
Cash Flows From Operating Activities:		
Change in net assets without donor restrictions	\$ 36,143,917	\$ 10,358,923
Adjustments to reconcile change in net assets to net cash used in operating activities-		
Noncash transactions:		
Depreciation and amortization	200,906	228,289
Return on fair value investments, net	(44,196,566)	(24,831,510)
Change in value of investments held at NAV, net	(9,783,340)	(5,970,299)
Change in deferred excise tax	520,766	353,879
Change in post retirement benefit obligation	291,186	(518,579)
Changes in assets and liabilities:		
Prepaid expenses and deposits	283,189	(181,745)
Investment interest and dividends receivable	134,151	(25,798)
Accounts payable and accrued expenses	(253,598)	(158,850)
Grant commitments	(1,153,500)	1,740,000
Operating lease liability, net of right-of-use asset	(39,251)	4,286
Excise tax liability	64,705	685,075
Net Cash Used in Operating Activities	(17,787,435)	(18,316,329)
Cash Flows From Investing Activities:		
Purchase of investments	(40,385,204)	(17,350,933)
Proceeds from sale of investments	58,172,502	33,854,520
Net Cash Provided by Investing Activities	17,787,298	16,503,587
Net Change in Cash and Cash Equivalents	(137)	(1,812,742)
Cash and cash equivalents, beginning of year	137	1,812,879
Cash and Cash Equivalents, End of Year	\$ -	\$ 137
Supplementary Disclosure of Cash Flow Information:		
Cash paid during the year for taxes	\$ 300,000	\$ 460,000

See accompanying notes.

THE NATHAN CUMMINGS FOUNDATION

Notes to Financial Statements For the Years Ended December 31, 2025 and 2024

Note 1 - Organization and Summary of Significant Accounting Policies

The Nathan Cummings Foundation, Inc. ("the Foundation") is a not-for-profit corporation established in 1949 under the laws of the State of Illinois, with its headquarters in New York City, NY. The Foundation was a beneficiary of the Estate of Nathan Cummings, the founder of Consolidated Foods Corporation, which changed its name to Sara Lee Corporation in 1985. The Foundation's primary source of revenue is derived from investment activities.

The Foundation invests in systemic solutions that contribute to and advance racial, economic, and environmental justice. It prioritizes partnerships with organizations led by those most impacted by and most capable of dismantling systems of oppression, particularly communities of color. The Foundation seeks to further its mission by leveraging 100% of its assets, including capital, knowledge, people, relationships, and voice, in pursuit of impact.

Basis of Presentation - The Foundation has presented its financial statements in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP). The Foundation has presented unclassified statements of financial position which sequence assets according to their nearness of conversion to cash and sequence liabilities according to the nearness of their maturity and resulting use of cash.

Net assets, revenue, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of the Foundation and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions - Net assets that are not subject to externally imposed restrictions.

Net Assets With Donor Restrictions - Net assets subject to externally imposed restrictions that may or will be met either by actions of the Foundation and/or the passage of time. There were no net assets with donor restrictions at December 31, 2025 and 2024.

Revenue is reported as an increase in net assets without restrictions unless use of the related asset is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without restrictions. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without restrictions unless their use is restricted by explicit donor stipulation or by law. Expirations of donor restrictions on net assets are reported as transfers between the applicable classes of net assets.

Estimates - The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and the accompanying notes. Actual results could differ from those estimates.

Cash and Cash Equivalents - The Foundation considers all highly liquid investments purchased with an original maturity of three months or less to be cash equivalents except for cash and cash equivalents held as part of the Foundation's investment portfolio.

THE NATHAN CUMMINGS FOUNDATION

Notes to Financial Statements For the Years Ended December 31, 2025 and 2024

Note 1 - Continued

Mission-Aligned Investing Strategy - The Foundation is committed to strategically leveraging all of its financial resources to advance its mission. It seeks to align investing activity across all asset classes with its mission and values to promote greater impact, while upholding its fiduciary responsibilities, achieving its financial objectives, and promoting long-term stability of the endowment.

Investments - The Foundation's investments consist of a diversified mix of traditional (publicly-traded equities and fixed-income securities) and alternative assets, including private equity and real assets.

Investments in debt and equity securities are stated at fair value, with both realized and unrealized gains and losses recorded in the statements of activities and changes in net assets as increases or decreases in net assets without donor restrictions, unless their use is restricted by explicit donor restrictions or law. Fair value of investments with readily determinable market values is based on quoted market prices. The estimated fair value of certain alternative investments for which quoted market prices are not available is based on valuations provided by the external investment managers and the management of the investees, generally on the basis of net asset value (NAV) per share, or its equivalent, as a practical expedient for measuring fair value. The Foundation reviews and evaluates the values provided by the investment managers and agrees with the valuation methods and assumptions used in determining the NAV of the investments. The estimated fair value may differ significantly from the value that would have been used had a readily available market for the investments existed.

Investments whose values are based on quoted market prices in active markets are classified as Level 1 and generally include cash equivalents and exchange-traded investment instruments. Investments that trade in markets that are not considered to be active, but are valued based on quoted market prices, dealer quotations, or alternative pricing sources are classified as Level 2. These can include certain U.S. government and sovereign obligations, government agency obligations, investment grade corporate bonds, and less liquid equity securities. Investments classified as Level 3 have significant unobservable inputs, as they trade infrequently or not at all. The inputs into the determination of fair value are based upon the best information in the circumstances and may require significant management judgment. Investments classified as Level 3 generally include securities for which no active market or dealer quote exists.

Investment securities, in general, are exposed to various risks, including interest rate, credit, and overall market volatility. It is reasonably probable that changes in the values of these investments will occur in the near term and that such changes could materially affect the amounts reported in the statements of financial position.

Program-Related Investments - To enhance the strategic impact of its endowment and further its mission, the Foundation launched a program-related investment ("PRI") initiative in 2021. Through this initiative, the Foundation will allocate approximately 5% of the endowment as PRIs in accordance with Section 4944 of the Internal Revenue Code. Such PRIs may include loans and equity investments offered on terms that are more favorable to the investee than would ordinarily be available. Management reviewed the collectability and fair value of the PRIs and concluded that no allowance for impairment was necessary as of December 31, 2025, or 2024.

Concentration of Credit Risk - Financial instruments that potentially subject the Foundation to concentrations of credit and market risk consist primarily of cash and investments. Cash and investments held by financial institutions exceed federally insured limits.

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Notes to Financial Statements For the Years Ended December 31, 2025 and 2024

Note 1 - Continued

Furniture and Equipment - Furniture and equipment are stated at cost for purchased assets or estimated fair value at the date of receipt for donated assets. The Foundation capitalizes office equipment and furniture with a cost, if purchased, or fair value, if donated, greater than \$50,000. Depreciation is recorded on a straight-line basis over the estimated useful lives of the assets, ranging from two to seven years. Capitalized leasehold improvements are amortized using the straight-line method over the remaining term of the lease. Capitalized artwork acquired by the Foundation is not depreciated.

Leases - The Foundation determines if an arrangement is a lease at its inception, including the classification of operating or finance. Operating leases are included in right-of-use (ROU) assets and lease liabilities in the statements of financial position (Note 7). ROU assets represent a right to use an underlying asset for the lease term, and lease liabilities represent the Foundation's obligation to make lease payments arising from the lease. Lease liabilities are recognized at commencement date based on the present value of lease payments over the lease term. ROU assets are recognized at commencement date based on the present value of lease payments over the term of the lease, reduced by leasehold improvement allowances. The Foundation's leases do not provide an implicit rate of return; thus, the Foundation uses the risk-free discount rate, determined using a period comparable with that of the lease term from the lease commencement date. Lease expense for lease payments is recognized on a straight-line basis over the lease term. ROU asset and lease liability are not recognized for leases with an initial term of 12 month or less, or when the total lease liability is immaterial.

Grant Commitments - Unconditional grants are recognized as expenses in the statements of activities and changes in net assets at the time awarded. Conditional grants are recognized as expenses when the conditions are satisfied by the grantee. The Foundation had no conditional grants outstanding as of December 31, 2025 and 2024.

Methods Used for Allocation of Expenses - The Foundation directly charges costs to the programs and general and administrative functions wherever practicable. For example, the cost of staff and field activities in direct service of programs, including communications, is directly attributed to the program function. The remaining staff, as well as technology expenditures, are attributed to the general and administrative function. Other costs, such as professional and consulting fees or meetings and engagement costs, are charged directly to the relevant category on an item-by-item basis. Expenses that are allocated between functions include the President's salary and benefits, which are allocated based on a time-use study, and occupancy costs and depreciation which are allocated based on headcount.

Operating and Nonoperating Activities - All activities are considered operating except for adjustments to the Foundation's postretirement benefit obligation.

Subsequent Events - The Foundation has evaluated subsequent events through September 24, 2026, the date on which the financial statements were available to be issued.

THE NATHAN CUMMINGS FOUNDATION

Notes to Financial Statements For the Years Ended December 31, 2025 and 2024

Note 2 - Federal Excise Taxes

The Foundation is classified as a private foundation as described in Section 509(a) of the Internal Revenue Code and is, therefore, subject to an excise tax on its net investment income and on net realized taxable gains. Deferred federal excise tax arises from timing differences between financial statement and tax reporting related to investment income and the difference between the cost basis and fair value of investments. The federal excise tax rate of 1.39% has been applied to both net investment income and net realized taxable gains, and the deferred federal excise tax. Additionally, the Foundation pays taxes on unrelated business income incurred through certain partnership investments.

The excise tax liability, reported on the statements of financial position, consisted of the following at December 31:

	<u>2025</u>	<u>2024</u>
Accrued excise tax, net	\$ (362,441)	\$ (297,736)
Deferred excise tax liability	<u>(1,257,574)</u>	<u>(736,808)</u>
Total Excise Tax Liability	<u>\$ (1,620,015)</u>	<u>\$ (1,034,544)</u>

Excise and unrelated business income tax expense is reported as a component of return on investments, net on the statements of activities and changes in net assets. The components of excise tax expense were as follows for the years ended December 31:

	<u>2025</u>	<u>2024</u>
Federal and state excise and unrelated business income tax expense	\$ 517,236	\$ 714,672
Change in deferred excise tax	<u>520,766</u>	<u>353,879</u>
Total Excise Tax Expense	<u>\$ 1,038,002</u>	<u>\$ 1,068,551</u>

The Foundation is also required under the Internal Revenue Code to make minimum charitable distributions based on the fair value of its assets. Charitable distributions made in excess of the required minimum in any year may be used to reduce the minimum distributions required in future years, subject to a five-year carryover limitation. Failure to make the minimum charitable distributions could result in additional taxes and possible loss of the Foundation's charitable organization status. The Foundation was in compliance with the minimum charitable distribution requirement for 2025 and 2024.

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Notes to Financial Statements For the Years Ended December 31, 2025 and 2024

Note 3 - Fair Value Measurements and Investments

As noted in Note 1, investments in debt and equity securities are reported at fair value. U.S. GAAP for *Fair Value Measurements* has established a framework that requires fair value to be determined based on the exchange price that would be received for an asset or paid to transfer a liability (exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants.

U.S. GAAP uses a fair value hierarchy which prioritizes the inputs to valuation approaches into three broad levels. The hierarchy gives the highest priority to quoted prices in active markets (Level 1) and the lowest priority to unobservable inputs (Level 3).

Valuation Techniques - Financial assets valued using Level 1 inputs are based on unadjusted quoted market prices for identical instruments in active markets. Financial assets valued using Level 2 inputs are based primarily on quoted prices for similar assets or liabilities in active or inactive markets. Financial assets using Level 3 inputs are primarily valued using management's judgment about the assumptions market participants would utilize in pricing the asset. Valuation techniques utilized to determine fair value are consistently applied.

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at December 31, 2025 and 2024.

Cash and Cash Equivalents - Valued at cost plus accrued interest, which approximates fair value.

Marketable Equity Securities - Valued at the closing price reported on the active market in which the securities are traded.

Nonmarketable Equity Securities - Valued using recent financing rounds, financial history/performance, budget/cash flow projections, and other unobservable inputs.

Fixed Income - Valued using bid valuations from similar instruments in actively quoted markets.

Real Assets - Valued at the closing price reported on the active market in which the securities are traded. Real assets represent real estate, commodities, and other assets traded via an exchange-traded fund.

Investments Measured at NAV - Valued using the NAV provided by the investment's manager. The NAV is based on the fair value of the underlying assets owned by the fund, minus its liabilities.

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Notes to Financial Statements For the Years Ended December 31, 2025 and 2024

Note 3 - Continued

Fair Values Measured on a Recurring Basis - Fair values of the Foundation's assets measured on a recurring basis were as follows:

	December 31, 2025				
	Level 1	Level 2	Level 3	NAV	Total
Cash and cash equivalents	\$ 9,733,874	\$ -	\$ -	\$ -	\$ 9,733,874
Marketable equities	217,844,874	-	-	-	217,844,874
Fixed income	-	99,269,657	-	-	99,269,657
Nonmarketable equities	-	-	4,698,248	-	4,698,248
Real assets	2,866,136	-	-	-	2,866,136
Alternative investments ^(a)					
Private investment limited partnership	-	-	-	143,870,179	143,870,179
Private equity funds	-	-	-	5,014,111	5,014,111
Global equity funds	-	-	-	14,845,967	14,845,967
Private real assets	-	-	-	8,248,431	8,248,431
Program-related investment funds	-	-	-	588,750	588,750
Program-related notes receivable	-	-	-	3,764,409	3,764,409
Total Investments, December 31, 2025	\$ 230,444,884	\$ 99,269,657	\$ 4,698,248	\$ 176,331,847	\$ 510,744,636

	December 31, 2024				
	Level 1	Level 2	Level 3	NAV	Total
Cash and cash equivalents	\$ 13,202,681	\$ -	\$ -	\$ -	\$ 13,202,681
Marketable equities	186,624,780	-	-	-	186,624,780
Fixed income	-	89,582,985	-	-	89,582,985
Nonmarketable equities	-	-	1,869,251	-	1,869,251
Real assets	1,935,263	-	-	-	1,935,263
Alternative investments ^(a)					
Private investment limited partnership	-	-	-	157,879,235	157,879,235
Private equity funds	-	-	-	3,915,576	3,915,576
Global equity funds	-	-	-	12,883,388	12,883,388
Private real assets	-	-	-	5,283,869	5,283,869
Program-related investment funds	-	-	-	275,000	275,000
Program-related notes receivable	-	-	-	1,100,000	1,100,000
Total Investments, December 31, 2024	\$ 201,762,724	\$ 89,582,985	\$ 1,869,251	\$ 181,337,068	\$ 474,552,028

(a) Certain investments that were measured at fair value using the NAV per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The NAV amounts presented in these tables are intended to permit reconciliation of the fair value hierarchy to the line items in the statements of financial position.

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Notes to Financial Statements For the Years Ended December 31, 2025 and 2024

Note 3 - Continued

A reconciliation of beginning and ending balances for fair value measurements made using significant unobservable inputs (Level 3) at December 31 was as follows:

	2025	2024
Beginning balance at January 1	\$ 1,869,161	\$ -
Purchases	-	999,900
Unrealized gains	2,828,997	869,261
Balance at December 31	\$ 4,698,158	\$ 1,869,161

The following tables set forth a summary of the redemption restrictions on the Foundation's alternative investments reported at NAV:

December 31, 2025				
Category of Alternative Investment	Unfunded Commitments	Redemption Frequency	Percentage of Category	Redemption Notice Period
Private investment limited partnership	\$ -	Not applicable - no redemption rights	100%	Not applicable
Private equity funds	5,202,540	Not applicable - no redemption rights	100%	Not applicable
Global equity funds	-	Quarterly	100%	One month
Private real assets	-	Quarterly	54%	90 days
Private real assets	7,255,780	No redemption rights	46%	Not applicable
	\$ 12,458,320			

December 31, 2024				
Category of Alternative Investment	Unfunded Commitments	Redemption Frequency	Percentage of Category	Redemption Notice Period
Private investment limited partnership	\$ -	Not applicable - no redemption rights	100%	Not applicable
Private equity funds	6,627,027	Not applicable - no redemption rights	100%	Not applicable
Global equity funds	-	Quarterly	100%	One month
Private real assets	-	Quarterly	79%	90 days
Private real assets	9,687,605	No redemption rights	21%	Not applicable
	\$ 16,314,632			

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Notes to Financial Statements For the Years Ended December 31, 2025 and 2024

Note 3 - Continued

Private Investment Limited Partnership - Consists of a private investment limited partnership (NCF IH LP, or the LP) which was used by its previous investment advisors to manage an endowment-style investment program. The Foundation is the limited partner, and NCF IH GP, LLC, is the general partner. The LP is invested primarily in interests in private investment vehicles or pooled accounts managed by unaffiliated third parties. The LP is subject to notice periods and withdrawal dates in which the Foundation has the legal right to receive redemptions of its investments. The Foundation, as limited partner, is allocated 100% of the profits and losses of the LP. The general partner is responsible for the liabilities of the LP.

During the year ended December 31, 2021, the Foundation conducted a market search and selected new advisers to implement its mission-aligned investing strategy. Consequently, and in accordance with its contractual obligations, the Foundation provided notice requesting a full redemption of its partnership interests from the previous advisers and subsequently transferred the general partnership of NCF IH LP from GEF GP, LP to NCF IH GP, LLC on January 31, 2022. The LP is in the process of winding down and is not expected to make any new investments. Full liquidation is expected to take up to ten years.

Private Equity Funds - Consists of private partnerships and holding companies that invest in equity and credit of primarily private companies. Redemptions are not permitted during the life of the fund, which is generally ten to fifteen years. Distributions are made at the discretion of the general partners, based upon the sale of the underlying investments.

Global Equity Funds - Consists of private partnerships and holding companies that invest primarily in marketable equity securities, subject to certain redemption restrictions. As of December 31, 2025 and 2024, 100% of this amount could be redeemed with 30 days' notice, subject to additional terms and conditions.

Private Real Assets - Consists of private partnerships and holding companies that invest primarily in privately held real estate, infrastructure, and natural resources. Redemptions are not permitted during the life of the fund, which is generally ten to fifteen years. Distributions are made at the discretion of the general partners, based upon the sale of the underlying investments.

Program-Related Investment Funds - Consists of private partnerships and holding companies that make investments that significantly further the Foundation's charitable purpose, which the Foundation has therefore designated as program-related investments. As of December 31, 2025 and 2024, 100% of this amount was invested in a private equity fund.

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Notes to Financial Statements For the Years Ended December 31, 2025 and 2024

Note 4 - Furniture and Equipment

Furniture and equipment were as follows at December 31:

	2025	2024
Leasehold improvements	\$ 1,162,891	\$ 1,162,891
Furniture	313,807	313,807
Grant database	273,816	273,816
Audio visual equipment	202,800	202,800
Website	69,035	69,035
Art	23,799	23,799
	2,046,148	2,046,148
Less accumulated depreciation	(1,285,916)	(1,085,010)
Furniture and Equipment, Net	\$ 760,232	\$ 961,138

Note 5 - Grant Commitments

At December 31, 2025 and 2024, all unconditional grants authorized to be paid in future years were payable during the following year. A present value discount on grant commitments was deemed immaterial at December 31, 2025 and 2024.

Note 6 - Line of Credit

During the year ended December 31, 2024, the Foundation entered into a \$10,000,000 line of credit with a bank. The line bears interest at the prime rate, the daily simple SOFR rate plus 0.65%, or the term SOFR rate plus 0.65%, at the option of the Foundation. The line is secured by investments held at the bank. The line terminates in October 2026 unless extended. There were no borrowings against this line of credit at December 31, 2025 or 2024.

Note 7 - Leases

In 2020, the Foundation signed an operating lease agreement for office space. The lease term is from February 8, 2021 through December 31, 2032 and allows an option to renew the lease for one five-year term. The option to renew the lease for one five-year term was not considered in calculating the ROU asset and lease liability, as lease renewal is not reasonably certain. Rental payments increase every five years throughout the term of the lease. In addition, the lease agreement provides for a rent holiday and a leasehold improvement allowance.

THE NATHAN CUMMINGS FOUNDATION

Notes to Financial Statements For the Years Ended December 31, 2025 and 2024

Note 7 - Continued

Supplemental cash flow information related to leases as of December 31 was as follows:

	<u>2025</u>	<u>2024</u>
Cash paid for amounts included in the measurement of lease liabilities-		
Operating cash flows from operating leases	\$ 838,811	\$ 830,368
Weighted-average remaining lease term - operating lease	7 years	8 years
Weighted-average discount rate - operating lease	1.19%	1.19%

Future minimum lease payments at December 31, 2025 are as follows:

For the Year Ending December 31,

2026	\$ 896,107
2027	907,566
2028	907,566
2029	907,566
2030	907,566
Thereafter	<u>1,983,836</u>
Total future lease payments	6,510,207
Less unamortized present value discount on lease liability	<u>(408,936)</u>
Operating Lease Liability, Net	<u>\$ 6,101,271</u>

Lease expense totaled approximately \$835,000 for both years ended December 31, 2025 and 2024. This consisted entirely of operating lease costs.

Note 8 - Post Employment Benefits

Pension Plans - The Foundation contributes to a defined contribution money purchase retirement plan on behalf of all eligible employees. Under the terms of the plan, employer contributions are fully vested upon contribution to the plan. Plan expense was approximately \$544,000 and \$529,000 for the years ended December 31, 2025 and 2024, respectively. In addition, the Foundation has a tax-deferred annuity plan under Section 403(b) of the Internal Revenue Code to which employees may contribute.

Postretirement Healthcare Benefits - In addition to providing pension plans, the Foundation provides certain postretirement healthcare for eligible retired employees. The Foundation currently offers continuing participation in the Foundation's medical plans to eligible employees who retire. The Foundation may modify or terminate these plans at any time.

THE NATHAN CUMMINGS FOUNDATION

Notes to Financial Statements For the Years Ended December 31, 2025 and 2024

Note 8 - Continued

To be eligible for this program, at the time of retirement, the employee must have attained the age of 55 and have been a full-time employee of the Foundation for at least ten years. Upon leaving the Foundation for any reason, other than termination for cause, the retiree may continue to participate in the Foundation's medical insurance programs on the same basis as full-time employees, including family coverage. As with full-time employees, the retiree is required to reimburse the Foundation in an amount equal to premium contributions she/he would have paid as an employee.

Upon becoming eligible for Medicare, the retiree must apply for Medicare. When Medicare benefits are available, the medical insurance provided by the Foundation will become secondary, supplemental coverage. Similarly, if the retiree's spouse is covered by the Foundation's insurance, she/he must apply for Medicare at the applicable age, and at that time, the medical insurance provided by the Foundation will become secondary, supplemental coverage. If the retiree and/or spouse become eligible to receive medical coverage from another employer, medical insurance provided by the Foundation will become secondary, supplemental coverage.

The Foundation recognizes the postretirement benefit obligation in accordance with the accounting standards for pension plans, which requires organizations to recognize the over-funded or under-funded status of a postretirement benefit plan as an asset or liability in its statements of financial position.

The benefit obligation, plan assets, contributions, payments, and funded status for the postretirement benefit program as of and for the years ended December 31 were summarized as follows:

	2025	2024
Benefit obligation	\$ (2,229,732)	\$ (1,938,546)
Funded Status	\$ (2,229,732)	\$ (1,938,546)
Items not yet recognized as a component of net periodic benefit cost-		
Prior service costs	\$ (837,650)	\$ (930,311)
Net gain/(loss)	(1,644,681)	(1,778,203)
	\$ (2,482,331)	\$ (2,708,514)

The estimated net loss and prior service cost for the post-retirement benefits program that will be amortized from net assets without donor restrictions into net periodic benefit cost over the next year totals \$130,837.

	2025	2024
Net periodic benefit cost	\$ 130,837	\$ 131,611
Employer contributions	\$ 65,834	\$ 56,070
Benefits paid	\$ (65,834)	\$ (56,070)
	2025	2024
Discount rate (benefit obligation)	5.00%	5.00%
Discount rate (benefit costs)	5.00%	5.00%

THE NATHAN CUMMINGS FOUNDATION

Notes to Financial Statements For the Years Ended December 31, 2025 and 2024

Note 8 - Continued

The healthcare cost trend rate was assumed to be 5.0% for the year ended December 31, 2025.

Expected benefit payments for the postretirement healthcare benefits are summarized as follows:

For the Year Ending December 31,

2026	\$	67,936
2027	\$	68,877
2028	\$	69,615
2029	\$	70,127
2030	\$	70,396
2031 - 2035	\$	423,249

Note 9 - Liquidity and Availability of Financial Assets

The Foundation structures its financial assets to be available and liquid as its general expenditures, liabilities, and other obligations become due. Distributions from the investment in a limited partnership with limited liquidity generally are at the sole discretion of the general partner; however, distributions can be obtained if necessary, as described in Note 3.

The Foundation's financial assets available to meet general expenditures within one year of December 31 were as follows:

	<u>2025</u>	<u>2024</u>
Cash and cash equivalents	\$ -	\$ 137
Investment interest and dividends receivable	3,750	137,901
Investments	506,391,477	473,177,028
Less investments at NAV with limited liquidity	<u>(143,870,179)</u>	<u>(157,879,235)</u>
Financial Assets Available Within One Year to Meet General Expenditures	<u>\$362,525,048</u>	<u>\$315,435,831</u>